TEN YEAR FINANCIAL PROJECTION										
	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Growth Rate	0.8%	0.8%	0.9%	1.0%	1.1%	1.1%	1.1%	1.1%	1.1%	1.1%
Local Government Cost Index (LGCI)	1.8%	1.8%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%	2.7%
Rates - Proposed Annual Increase	0.0%	1.3%	1.8%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%	1.9%
Rate Revenue										
General Rates Revenue	68,847,187	70,303,402	72,140,980	74,136,594	76,300,269	78,604,915	80,979,843	83,426,389	85,946,932	88,542,879
Specified Area Rates (SAR)	519,065	528,000	542,000	557,000	572,000	587,000	603,000	619,000	636,000	653,000
Interim Rates	554,000	562,000	649,000	741,000	839,000	865,000	891,000	918,000	945,000	974,000
Total rate revenue	69,920,252	71,393,402	73,331,980	75,434,594	77,711,269	80,056,915	82,473,843	84,963,389	87,527,932	90,169,879
Other Untied Revenue										
Interest (Municipal)	1,028,000	1,038,000	1,048,000	1,058,000	1,069,000	1,080,000	1,091,000	1,102,000	1,113,000	1,124,000
Interest (Reserve and DCP)	2,434,688	2,459,000	2,484,000	2,509,000	2,534,000	2,559,000	2,585,000	2,611,000	2,637,000	2,663,000
Interest on Rates Penalty	200,000	403,000	407,000	411,000	416,000	421,000	426,000	431,000	436,000	441,000
Interest on deferred rates	31,040	31,290	31,570	31,890	32,240	32,590	32,950	33,310	33,680	34,050
Interest on ESL	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000
General purpose grant	4,178,000	4,220,000	4,262,000	4,305,000	4,348,000	4,391,000	4,435,000	4,479,000	4,524,000	4,569,000
Boral Quarry Royalties	680,000	673,000	666,000	659,000	652,000	645,000	639,000	633,000	627,000	621,000
TOTAL REVENUE (excluding fees and charges)	78,519,980	80,265,692	82,278,550	84,456,484	86,810,509	89,233,505	91,730,793	94,300,699	96,946,612	99,669,929
TOTAL NET OPERATING EXPENSES	(61,682,839)	(62,793,000)	(64,488,000)	(66,229,000)	(68,017,000)	(69,853,000)	(71,739,000)	(73,676,000)	(75,665,000)	(77,708,000)
NET OPERATING RESULT	16,837,141	17,472,692	17,790,550	18,227,484	18,793,509	19,380,505	19,991,793	20,624,699	21,281,612	21,961,929
LESS: TRANSFERS TO RESERVE										
Interest transferred to reserve	(2,434,688)	(2,459,000)	(2,484,000)	(2,509,000)	(2,534,000)	(2,559,000)	(2,585,000)	(2,611,000)	(2,637,000)	(2,663,000
Transfer to Reserve:										
Plant Reserve	(1,000,000)	(1,439,000)	(1,453,000)	(1,468,000)	(1,483,000)	(1,498,000)	(1,513,000)	(1,528,000)	(1,543,000)	(1,558,000
Waste Reserve (formerly MGB Rubbish Plant Reserve)	<u>-</u>	(665,000)	(672,000)	(679,000)	(686,000)	(693,000)	(700,000)	(707,000)	(714,000)	(721,000
Community Infrastructure Reserve	(335,000)	(338,000)	(341,000)	(344,000)	(347,000)	(350,000)	(354,000)	(358,000)	(362,000)	(366,000
Strategic Capital Acquisition (Boral Royalties)	-	(673,000)	(666,000)	(659,000)		(645,000)	(639,000)	(633,000)	(627,000)	(621,000
Gosnells Towncentre Revitalisation Reserve	(94,000)	(95,000)	(96,000)	(97,000)	` '	(99,000)	(100,000)	(101,000)	(102,000)	(103,000
LG Election	(126,000)	(127,000)	(128,000)	(129,000)		(131,000)	(132,000)	(133,000)	(134,000)	(135,000
Rates Reval	(146,000)	(147,000)	(148,000)	(149,000)	(150,000)	(152,000)	(154,000)	(156,000)	(158,000)	(160,000
Asset Management	-	-	-	(53,000)	(54,000)	(55,000)	(56,000)	(57,000)	(58,000)	(59,000
COVID-19 Recovery Reserve	(680,000)	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS TO RESERVES	(4,815,688)	(5,943,000)	(5,988,000)	(6,087,000)	(6,134,000)	(6,182,000)	(6,233,000)	(6,284,000)	(6,335,000)	(6,386,000)
LESS: Non Recurrent Expenditure			/	,, ,		,, ,,, ====,	/	//		//
Central Maddington ODP - Loan Repayment - Principal & Interest	(1,146,819)	(1,140,212)	(1,133,503)	(1,126,693)	(1,119,778)	(1,112,759)	(1,105,632)	(1,098,395)	(1,091,050)	(1,083,592
Central Maddington ODP - Interest - Transfer from Central Maddington ODP Reserve	213,574	192,727	171,562	150,075	128,259	106,111	83,625	60,795	37,618	14,087
Mills Park Renew & Upgrade Construct - Loan repayment - Principal & Interest	(1,599,623)	(1,599,624)	(1,599,624)	-	-	-	- (4 222 223)	-	-	-
TOTAL NON RECURRENT EXPENDITURE	(2,532,868)	(2,547,109)		(976,618)	i	(1,006,648)	(1,022,007)	(1,037,600)	(1,053,432)	(1,069,505
Municipal funds available for capital expenditure	9,488,585	8,982,583	9,240,985	11,163,866	11,667,990	12,191,857	12,736,786	13,303,099	13,893,180	14,506,424
Less: Committed Capital Expenditure										
Asset Renewal							1			
IT Renewal	(000.000)	(007.000)	(004.000)	(440.000)	(000.000)	(007.000)	(004.000)	(440.000)	(000 000)	(007.000
IT Renewal Facilities Renewal	(220,000)	(227,000)	(234,000)	(440,000)	(220,000)	(227,000)	(234,000)	(440,000)	(220,000)	(227,000
	(4.070.470)	/4 000 000	(4.000.000)	(4.004.000)	(4.404.000)	(4.400.000)	(4.470.000)	(4.540.000)	(4.550.000)	(4.004.000
Buildings Renewal	(1,270,479)	(1,293,000)	(1,328,000)	(1,364,000)		(1,439,000)	(1,478,000)	(1,518,000)	(1,559,000)	(1,601,000
Furniture and Fixtures Renewal  Infrastructure Renewal	(102,000)	(104,000)	(107,000)	(110,000)	(113,000)	(116,000)	(119,000)	(122,000)	(125,000)	(128,000)
	(0.550.004)	(2.500.000)	(0.000,000)	(0.700.000)	(2.042.000)	(2.000.000)	(2,000,000)	(2.040.000)	(2.420.000)	(2.242.000
Roads Rehabilitation  Roads Rehabilitation - Grants	(2,550,361)	(2,596,000) 764,000	(2,666,000)	(2,738,000)	(2,812,000) 828,000	(2,888,000)	(2,966,000)	(3,046,000)	(3,128,000)	(3,212,000
Bridges Renewal	750,000		785,000 (210,000)	806,000		850,000 (228,000)	873,000	897,000	921,000	946,000
	(200,000)	(204,000)		(216,000)		(228,000)	(234,000)	(240,000)	(246,000)	(253,000
Drains Renewal	(337,506)	(120,000)	(123,000)	(126,000)		(132,000)	(136,000)	(140,000)	(144,000)	(148,000
Pathway Renewal	(23,401)	(24,000)	(25,000)	(26,000)		(28,000)	(29,000)	(30,000)	(31,000)	(32,000
Street Lighting Renewal	(90,000)	(92,000)	(94,000)	(97,000)	(100,000)	(103,000)	(106,000)	(109,000)	(112,000)	(115,000
Park Development Renewal	/=	(000	/00 : 55 : :	/055 55 5	(0======	(000 000	(00.000	/0./	/0==	// ** * * * * * * * * * * * * * * * * *
Parks, Playground & Environmental Renewal and Street Furniture & Signage Renewal	(794,321)	(809,000)	(831,000)	(853,000)	(876,000)	(900,000)	(924,000)	(949,000)	(975,000)	(1,001,000
Bore and Pump Renewal	(82,000)	(83,000)	(85,000)	(87,000)	(89,000)	(91,000)	(93,000)	(96,000)	(99,000)	(102,000

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	PROPOSED BUDGET	PROPOSED	PROPOSED BUDGET							
		BUDGET								
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
w Asset										
Funded by Muni										
New Furniture and Minor Equipment	(42,610)	(105,000)	(108,000)	(111,000)	(114,000)	(117,000)	(120,000)	(123,000)	(126,000)	(129,000
New IT Equipment	(284,500)	(104,000)	(107,000)	(110,000)	(113,000)	(116,000)	(119,000)	(122,000)	(125,000)	(128,000
Bus Shelter Leasing Contract - Revenue	31,878	37,740	32,516	38,495	33,166	39,265	33,829	40,050	34,506	40,851
New Bus Shelters (Using Bus Shelter Revenue)	(31,878)	(37,740)	(32,516)	(38,495)	(33,166)	(39,265)	(33,829)	(40,050)	(34,506)	(40,851
Funded by Reserve	, ,	, ,	,	,	, ,	,	, ,	,	,	•
POS Parks Development	(649,000)	(661,000)	(679,000)	(697,000)	(716,000)	(735,000)	(755,000)	(775,000)	(796,000)	(817,000
POS Parks Development - Transfer from POS Cash in Lieu Reserve	649,000	661,000	679,000	697,000	716,000	735,000	755,000	775,000	796,000	817,000
All Ability Play Equipment Installation	(2,300,000)	(2,300,000)								
All Ability Play Equipment Installation - Transfer from POS Cash in Lieu Reserve	2,300,000	2,300,000								
Significant Land Transactions										
Charles Hook Park - Planning & Design - Operating	(90,000)	(240,000)								
Charles Hook Park - Planning & Design - Funding - Transfer from LOS Reserve	90,000	240,000								
Charles Hook Park - Construction		(426,400)	(2,476,032)	(119,808)						
Charles Hook Park - Construction Funding - Loan		426,400	2,476,032	119,808						
Charles Hook Park - Loan repayment - Principal & Interest				(1,549,015)	(1,538,375)					
Charles Hook Development - Sale of Lots				3,400,000	3,200,000					
Charles Hook Development - Transfer Surplus to LOS Reserve				(1,850,985)	(1,661,625)					
Hester Park Development - Design and Construction	(255,618)									
Hester Park Development - Funding - State Grant (LPLJ)										
Lot 98, 1 Mona Avenue - Planning & Design - Operating	(90,000)	(120,000)								
Lot 98, 1 Mona Avenue - Planning & Design - Funding - Transfer from LOS Reserve	90,000	120,000								
Lot 98, 1 Mona Avenue - Construction			(1,872,000)	(72,800)						
Lot 98, 1 Mona Avenue - Construction Funding - Loan			1,872,000	72,800						
Lot 98, 1 Mona Avenue - Loan Repayment - Principal & Interest				(996,785)	(989,938)					
Lot 98, 1 Mona Avenue - Property Sales				1,440,000	1,440,000					
Lot 98, 1 Mona Avenue - Transfer Surplus to LOS Reserve				443,215	450,062					
Lot 400, 137 Attfield Street - Planning & Design - Operating		(30,000)	(10,000)							
Lot 400, 137 Attfield Street - Construction			(312,000)	(353,600)	(62,400)					
Lot 400, 137 Attfield Street - Construction Funding - Loan			312,000	353,600	62,400					
Lot 400, 137 Attfield Street - Loan Repayment - Principal & Interest				(373,128)	(370,565)					
Lot 400, 137 Attfield Street - Land Sales				460,000	460,000					
Lot 2935, 1 Willow Way - Planning & Design - Operating		(50,000)	(50,000)							
Lot 2935, 1 Willow Way - Construction			(208,000)	(1,248,000)	(104,000)					
Lot 2935, 1 Willow Way - Construction Funding - Loan			208,000	1,248,000	104,000					
Lot 2935, 1 Willow Way - Loan Repayment - Principal & Interest				(539,853)	(536,213)	(532,530)				
Lot 2935, 1 Willow Way - Land Sales				600,000	600,000	800,000				
Robinson Park - Loan Repayment - Principal & Interest	(86,917)	(2,817,100)	(2,816,700)							
Robinson Park - Land Sales	4,290,000	3,900,000								
Robinson Park - Land Sales - Transfer Surplus to LOS Reserve (65.5%) and POS Reserve (34.5%)	(4,203,083)	(1,082,900)								
Robinson Park - Loan Repayment - Transfer from LOS Reserve	,	,	2,816,700							
Southern River Business Park - Plan and Design - Operating		(650,000)	(600,000)	(120,000)	(100,000)					
Southern River Business Park - Construction		(8,067,635)	(2,740,472)	(5,344,414)	(2,617,250)	(1,210,228)				
Southern River Business Park - Construction Funding - Loan		8,717,635	3,340,472	5,464,414	2,717,250	1,210,228				
Southern River Business Park - Loan repayment - Principal & Interest		-, , , , , ,	(1,724,219)	(1,714,969)	(1,705,600)	(1,696,109)	(1,686,495)	(1,676,755)	(1,666,889)	(1,656,894
Southern River Business Park - Land Sales			4,752,252	4,752,252	2,063,063	2,063,063	4,581,081	4,581,081	3,396,396	3,396,396
Southern River Business Park - Transfer Surplus to Community Infrastructure Reserve  Significant Projects			(3,028,033)	(3,037,283)	(357,463)	(366,954)	(2,894,586)	(2,904,326)	(1,729,507)	(1,739,502
Operations Centre - Planning & Design - Operating	(700,000)	(572,000)	(33,821)							
Operations Centre - Construction	, , , , ,	(18,668,000)	(3,841,939)							
Operations Centre - Construction Funding - Transfer from Operations Centre Reserve	700,000	19,240,000	, , , -, -,							
Operations Centre - Construction Funding - Transfer from Waste Reserve	. 23,230	11,= 10,000	3,875,760							
Maddington Op Centre - Demolition and remediation			(300,000)		(2,000,000)					

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	PROPOSED									
	BUDGET									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Maddington Op Centre - Demolition and remediation Funding - Transfer from Strategic	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027720	2020/29	2029/30
Capital Acquisition Reserve			300,000		2,000,000					
Kenwick Library and Mud Hutt Rejuvenation - Mills Park Library - Planning & Design -			000,000		2,000,000					
Operating	(100,000)									
Mills Park Library - Construction		(565,000)								
Kenwick Library and Mud Hut Rejuvenation - Construction		(500,000)								
Kenwick Library and Mud Hut Rejuvenation - Mills Park Library - Construction Funding -		,								
Transfer from Mills Park Reserve	100,000	300,000								
Kenwick Library and Mud Hut Rejuvenation - Mills Park Library - Construction Funding - Transfer from Community Infrastructure Reserve		765,000								
Hicks Street Extention, New Roundabout at Stalker Road Intersection and Gosnells Oval										
Redevelopment - Construction	(200,000)	(2,270,000)	(900,000)							
Gosnells Oval Redevelopment - Construction Funding - Transfer from Gosnells Oval Redevelopment Reserve	200,000	800,000								
Hicks Street and Gosnells Oval Redevelopment - Construction Funding - Loan	200,000		900.000							
Hicks Street and Gosnells Oval Redevelopment - Construction Funding - Loan - Principal &		1,470,000	900,000							
Interest			(820,161)	(814,632)	(809,035)					
Hicks Street Development - Land Sales			1,609,008	1,206,756	1,206,756					
Hicks Street and Gosnells Oval Redevelopment - Surplus - Transfer to Community			1,000,000	1,200,700	1,200,100					
Infrastructure Reserve			(788,847)	(392,124)	(397,721)					
Thornlie Sports and Community Hub (Previously Thornlie Bowls Club and Community										
Centre) - Construction	(5,423,800)									
Thornlie Bowls Club and Community Centre - Construction Funding (CDG)	2,400,000									
Thornlie Bowls Club and Community Centre - Construction Funding (Lotterywest)	1,300,000									
Thornlie Bowls Club and Community Centre - Construction Funding (TBCCC)	300,000									
Thornlie Bowls Club and Community Centre - Construction Funding - Transfer from										
Community Infrastructure Reserve	1,423,800									
Maddington Oval POS Development		100,000	900,000	2,000,000						
Maggington Oval POS - Transfer from Maddington/Kenwick Revitalisation Reserve		(100,000)	(900,000)	(2,000,000)						
Mary Carroll Park - Construction	(153,228)	(966,450)								
Mary Carroll Park - Funding - Transfer from Community Infrastructure Reserve		646,666								
Mary Carroll Park - Funding - Transfer from TPS 20 Reserve	153,228	254,997								
Town Centre Square Redevelopment - Park	(1,015,000)									
Town Square Redevelopment - Transfer from Gosnells Town Centre Revitalisation Reserv	1,015,000									
New Pathways										
Principal Shared Path Railway Parade (William-Ladywell) & City Bicycle Plan	(732,000)	(733,000)								
Principal Shared Paths Railway Parade (William-Ladywell) & City Bicycle Plan - WABN	000 000	202 502								
Grant Program  Principal Shared Both (The Creecent Alberty Highway to Kelvin Bood)	366,000	366,500	/75= 000	(400.00=)						
Principal Shared Path (The Crescent - Albany Highway to Kelvin Road)	(90,000)		(757,000)	(490,000)						
Principal Shared Path (The Cresecent - Albany Highway to Kelvin Road) - DoT	45,000		378,000	245,000	(400,000)	(4.000.000)	(4.000.000)			
Principal Shared Path (Albany Highway - Dorothy Street to Tonkin Hwy)					(100,000)	(1,000,000)	(1,000,000)			
Principal Shared Path (Albany Highway - Dorothy Street to Tonkin Hwy) - DoT	_				100,000	1,000,000	1,000,000			
New Roads  Metropolitan Regional Road Project (MRRC)				(0.000.000)	(0.000.000)	(0.000.000)	(0.000.000)	(0.000.000)	(0.000.000)	(0.000.000)
Metropolitan Regional Road Project (MRRG)				(6,000,000)	(6,000,000)	(3,900,000)	(3,000,000)	(3,000,000)	(6,000,000)	(6,000,000)
Metropolitan Regional Road Project Grant (MRRG)	(0.570.000)			4,000,000	4,000,000	2,600,000	2,000,000	2,000,000	4,000,000	4,000,000
Brabourne Street - Construction	(2,572,000)									
Brabourne Street - Construction Funding - Central Maddington City Funded CIW Reserve	2,572,000									
Burslem Drive duplication (Albany Hwy - Heron Place)						(2,100,000)				
Burslem Drive duplication (Albany Hwy - Heron Place) - Grant MRRG						1,400,000				
Burslem Drive duplication (Attfield Street - Olga Road)	(940,000)	(1,220,000)								
Burslem Drive duplication (Attfield Street - Olga Road) - Grant MRRG	626,667	813,333								
Garden Street extension (Harpenden Street - Holmes Street)							(3,000,000)			
Garden Street extension (Harpenden Street - Holmes Street) - Grant MRRG							2,000,000			
Garden Street extension (Balfour Street - Southern River Road)								(3,000,000)		
Garden Street extension (Balfour Street - Southern River Road) - Grant MRRG								2,000,000		
Ranford Road extension - Bus Lane (Nicholson Road to Campbell Road Intersection)	(600,000)	(1,500,000)	(2,300,000)							

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	PROPOSED									
	BUDGET									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Ranford Road extension - Bus Lane (Nicholson Road to Campbell Road Intersection) - Grant MRRG	400,000	1,000,000	1,533,333							
Ranford Road extension - Bus Lane (Campbell Road to Warton Road Intersection)				(2,000,000)	(3,000,000)					
Ranford Road extension - Bus Lane (Campbell Road to Warton Road Intersection) - Grant MRRG				1,333,333	2,000,000					
Southern River Road duplication (Holmes Street to Bulfinch Street)	(1,440,000)									
Southern River Road duplication (Holmes Street to Bulfinch Street) - Grant (MRRG)	960,000									
Vermouth Prom / Newenden Street (Stage 1) - Construction	(810,000)									
Vermouth Prom / Newenden Street (Stage 1) - Construction Funding - Central Maddington City Funded CIW Reserve	810,000									
Warton Road duplication (Randford Rd to Arion Av)	(1,119,999)	(3,140,001)	(1,140,000)	(60,000)						
Warton Road duplication (Randford Rd to Arion Av) - Grant (MRRG)	746,666	2,093,334	760,000	40,000						
Spencer Road median and turning pockets (Hume-Regal)	(1,900,000)	(1,400,000)	(1,200,000)							
Spencer Road median and turning pockets (Hume-Regal) - Grant MRRG	1,266,667	933,333	800,000							
Roads to Recovery Projects	(1,060,583)	(1,060,583)	(1,060,583)	(1,060,583)						
Roads to Recovery Grant	1,060,583	1,060,583	1,060,583	1,060,583						
Blackspot Projects	(947,851)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Blackspot Grants	839,167	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000
Direct Grant Projects (MRRG)	(410,716)	(410,716)	(410,716)	(410,716)	(410,716)	(410,716)	(410,716)	(410,716)	(410,716)	(410,716)
Direct Grant (MRRG)	410,716	410,716	410,716	410,716	410,716	410,716	410,716	410,716	410,716	410,716
Total committed capital expenditure	(8,022,479)	(8,178,288)	(7,368,667)	(7,620,218)	(7,584,654)	(7,517,530)	(7,935,000)	(8,288,000)	(8,219,000)	(8,380,000)
MUNICIPAL FUNDS AVAILABLE FOR CONSIDERATION	1,466,106	804,295	1,872,318	3,543,648	4,083,336	4,674,327	4,801,786	5,015,099	5,674,180	6,126,424

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