TEN YEAR FINANCIAL PROJECTION										
	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Growth Rate	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%
Local Government Cost Index (LGCI)	1.4%	2.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Rates - Proposed Annual Increase	1.0%	1.5%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%
Rate Revenue										
General Rates Revenue	70,651,548	72,428,926	74,433,102	76,492,702	78,609,712	80,785,136	83,021,016	85,318,409	87,679,409	87,679,409
Specified Area Rates (SAR)	495,460	505,000	518,000	531,000	544,000	558,000	572,000	586,000	601,000	601,000
Interim Rates	707,000	724,000	744,000	765,000	786,000	808,000	830,000	853,000	877,000	877,000
TOTAL RATE REVENUE	71,854,008	73,657,926	75,695,102	77,788,702	79,939,712	82,151,136	84,423,016	86,757,409	89,157,409	89,157,409
Other Untied Revenue										
Interest (Municipal)	730,000	735,000	742,000	749,000	756,000	764,000	772,000	780,000	788,000	796,000
Interest (Reserve and DCP)	1,608,000	1,620,000	1,636,000	1,652,000	1,669,000	1,686,000	1,703,000	1,720,000	1,737,000	1,754,000
Interest on Rates Penalty	308,460	312,000	315,000	318,000	321,000	324,000	327,000	330,000	333,000	336,000
Interest on Rates Instalment	200,000	202,000	204,000	206,000	208,000	210,000	212,000	214,000	216,000	218,000
Interest on deferred rates	18,180	18,360	18,540	18,730	18,920	19,110	19,300	19,490	19,680	19,880
Interest on ESL	44,010	44,450	44,890	45,340	45,790	46,250	46,710	47,180	47,650	48,130
General purpose grant	4,374,000	4,418,000	4,462,000	4,507,000	4,552,000	4,598,000	4,644,000	4,690,000	4,737,000	4,784,000
Boral Quarry Royalties	680,000	686,800	693,670	700,610	707,620	714,700	721,850	729,070	736,360	743,720
TOTAL REVENUE (excluding fees and charges)	79,816,658	81,694,536	83,811,202	85,985,382	88,218,042	90,513,196	92,868,876	95,287,149	97,772,099	97,857,139
NET OPERATING EXPENDITURE	(62,385,000)	(63,633,000)	(65,224,000)	(66,855,000)	(68,526,000)	(70,239,000)	(71,995,000)	(73,795,000)	(75,640,000)	(77,531,000)
NET OPERATING RESULT	17,431,658	18,061,536	18,587,202	19,130,382	19,692,042	20,274,196	20,873,876	21,492,149	22,132,099	20,326,139
LESS: Transfers to Reserve										
Interest transferred to reserve	(1,608,000)	(1,620,000)	(1,636,000)	(1,652,000)	(1,669,000)	(1,686,000)	(1,703,000)	(1,720,000)	(1,737,000)	(1,754,000)
Transfer to Reserve:										
Community Infrastructure Reserve	(1,665,000)	(1,020,000)	(1,045,500)	(1,071,640)	(1,098,430)	(1,125,890)	(1,154,040)	(1,182,890)	(1,212,460)	(1,242,770)
Gosnells Towncentre Revitalisation Reserve	(87,932)	(89,000)	(91,000)	(93,000)	(95,000)	(97,000)	(99,000)	(101,000)	(103,000)	(105,000)
LG Election	(150,000)	(153,000)	(157,000)	(161,000)	(165,000)	(169,000)	(173,000)	(177,000)	(181,000)	(186,000)
Plant Reserve (capital)	(700,000)	(1,200,000)	(1,230,000)	(1,261,000)	(1,293,000)	(1,325,000)	(1,358,000)	(1,392,000)	(1,427,000)	(1,463,000)
Rates Reval	(147,000)	(150,000)	(153,750)	(157,590)	(161,530)	(165,570)	(169,710)	(173,950)	(178,300)	(182,760)
Strategic Capital Acquisition (Boral Royalties)	(680,000)	(686,800)	(693,670)	(700,610)	(707,620)	(714,700)	(721,850)	(729,070)	(736,360)	(743,720)
Waste Reserve (formerly MGB Rubbish Plant Reserve)	-	(665,000)	(682,000)	(699,000)	(716,000)	(734,000)	(752,000)	(771,000)	(790,000)	(810,000)
TOTAL TRANSFERS TO RESERVES	(5,037,932)	(5,583,800)	(5,688,920)	(5,795,840)	(5,905,580)	(6,017,160)	(6,130,600)	(6,246,910)	(6,365,120)	(6,487,250)
LESS: Non Recurrent Expenditure										
Central Maddington ODP - Loan Repayment - Principal & Interest	(1,140,212)	(1,133,503)	(1,126,693)	(1,119,778)	(1,112,759)	(1,105,632)	(1,098,395)	(1,091,050)	(1,083,592)	-
Central Maddington ODP - Interest - Transfer from Central Maddington ODP Reserve	192,727	171,562	150,075	128,259	106,111	83,625	60,795	37,618	14,087	-
Mills Park Renew & Upgrade Construct - Loan repayment - Principal & Interest	(1,605,064)	(1,599,624)	-	-	-	-	-	-	-	-
TOTAL NON RECURRENT EXPENDITURE	(2,457,922)	(2,561,565)	(976,618)	(991,519)	(1,006,648)	(1,022,007)	(1,037,600)	(1,053,432)	(1,069,505)	-
TOTAL Municipal Funds For Capital Expenditure	9,935,804	9,916,171	11,921,664	12,343,023	12,779,814	13,235,029	13,705,676	14,191,807	14,697,474	13,838,889
Less: Committed Capital Expenditure										
Asset Renewal										
IT Renewal										
IT Renewal	(220,000)	(227,000)	(440,000)	(220,000)	(227,000)	(234,000)	(440,000)	(220,000)	(227,000)	(234,000)
Facilities Renewal										
Buildings Renewal	(1,288,000)	(1,314,000)	(1,347,000)	(1,381,000)	(1,416,000)	(1,451,000)	(1,487,000)	(1,524,000)	(1,562,000)	(1,601,000)
Furniture and Fixtures Renewal	(103,000)	(105,000)	(108,000)	(111,000)	(114,000)	(117,000)	(120,000)	(123,000)	(126,000)	(129,000)
Infrastructure Renewal Roads Rehabilitation	(0.100.5	(0.150.055	(0 = 10 05 = 1	(0.530.05	(0.010.05-	/O =00 0	(0 == 1 0 = = :	(0.010.000	(0.011.05-1	(0.007.05
	(2,403,500)	(2,452,000)	(2,513,000)	(2,576,000)	(2,640,000)	(2,706,000)	(2,774,000)	(2,843,000)	(2,914,000)	(2,987,000)
Roads Rehabilitation - Grants	761,000	776,000	795,000	815,000	835,000	856,000	877,000	899,000	921,000	944,000
Bridges Renewal	(93,600)	(208,000)	(213,000)	(218,000)	(223,000)	(229,000)	(235,000)	(241,000)	(247,000)	(253,000)
Drainage Renewal	(120,000)	(122,000)	(125,000)	(128,000)	(131,000)	(134,000)	(137,000)	(140,000)	(144,000)	(148,000)
Paths Renewal	(182,500)	(186,000)	(191,000)	(196,000)	(201,000)	(206,000)	(211,000)	(216,000)	(221,000)	(227,000)
Street Lighting Renewal Park Development Renewal	(91,000)	(93,000)	(95,000)	(97,000)	(99,000)	(101,000)	(104,000)	(107,000)	(110,000)	(113,000)
Park Development Renewal Parks, Playground & Environmental Renewal and Street Furniture & Signage Renewal	(805,000)	(821,000)	(842,000)	(863,000)	(885,000)	(907,000)	(930,000)	(953,000)	(977,000)	(1,001,000)
Bore, Pump and Aerator Renewal		(109,000)	(112,000)	(115,000)	(118,000)	(121,000)	(124,000)	(127,000)		(1,001,000)
Sub Total Municipal Funds Expenditure for Asset Renewal	(106,600)			(5,090,000)	(118,000) (5,219,000)	(5,350,000)	(5,685,000)	(5,595,000)	(130,000) (5,737,000)	
OUD TOTAL MILITION FUNDES EXPERIENTLY FOR ASSET RENEWAL	(4,652,200)	(4,861,000)	(5,191,000)	(5,090,000)	(5,219,000)	(5,350,000)	(0,685,000)	(0,595,000)	(5,737,000)	(5,882,000)

	PROPOSED	PROPOSED	PROPOSED BUDGET 2023/24	PROPOSED BUDGET 2024/25	PROPOSED BUDGET 2025/26	PROPOSED BUDGET 2026/27	PROPOSED BUDGET 2027/28	PROPOSED BUDGET 2028/29	PROPOSED BUDGET 2029/30	PROPOSED BUDGET 2030/31
	BUDGET	BUDGET								
	2021/22	2022/23								
New Asset	2021/22	ZOZZ:ZO	2020/24	202-1120	2020/20	2020/21	2021720	2020/20	2020/00	2000/01
New Furniture and Equipment (including IT)										
New Furniture and Minor Equipment	(124,000)	(126,000)	(129,000)	(132,000)	(135,000)	(138,000)	(141,000)	(145,000)	(149,000)	(153,000)
New IT Capital	(383,825)	(300,000)	(308,000)	(316,000)	(324,000)	(332,000)	(340,000)	(349,000)	(358,000)	(367,000)
Sub Total Municipal Funds Expenditure for New Furniture and Equipment	(507,825)	(426,000)	(437,000)	(448,000)	(459,000)	(470,000)	(481,000)	(494,000)	(507,000)	(520,000)
New Parks	(001,020)	(120,000)	(101,000)	(1.10,000)	(100,000)	(1.0,000)	(101,000)	(101,000)	(00.,000)	(020,000)
All Ability Play Equipment Installation - Construction	(3,000,000)	-	(400,000)							
All Ability Play Equipment Installation - Transfer from POS Cash in Lieu Reserve	3.000.000	_	400.000							ı
Parks and Environmental Development	(961,376)	(828,000)	(849,000)	(870,000)	(892,000)	(914,000)	(937,000)	(960,000)	(984,000)	(1,009,000)
Parks and Environmental Development - Transfer from COVID Reserve	150,000	(525,555)	(0.0,000)	(0.0,000)	(002,000)	(=::,===)	(551,555)	(===,===)	(== 1,===)	(1,111,111)
Peace Park Reserve - Construction	(2,080,000)									
Peace Park Reserve - Construction Funding - Transfer from TPS-9A Reserve	2,080,000									ĺ
Maddington Oval POS Development	,,,,,,,			(100,000)	(900,000)	(2,000,000)				i
Maddington Oval POS Development - Transfer from Maddington/Kenwick Revitalisation Reserve				100,000	900,000	1,792,656				ĺ
Mary Carroll Park - Construction	(1,882,400)				,	, , , , , , , , , , , , , , , , , , , ,				ĺ
Mary Carroll Park - Funding - Lotterywest	1,000,000									i
Mary Carroll Park - Funding - Transfer from TPS 20 Reserve	882,400									ĺ
Sub Total Municipal Funds Expenditure for New Parks	(811,376)	(828,000)	(849,000)	(870,000)	(892,000)	(1,121,344)	(937,000)	(960,000)	(984,000)	(1,009,000)
New Paths		, , ,	, , ,	, ,	` ' '	, , , ,	ì	, , ,	ì	· · · · · · · · · · · · · · · · · · ·
Principal Shared Path Railway Parade (Carmichael-Ladywell) & City Bicycle Plan	(733,000)									1
Principal Shared Path Railway Parade (Carmichael-Ladywell) & City Bicycle Plan - WABN Grant Program	366,500									1
Principal Shared Path (The Cresecent - Albany Highway to Kelvin Road)	(600,000)	(647,000)								1
Principal Shared Path (The Cresecent - Albany Highway to Kelvin Road) - DoT	300,000	323,000								1
Principal Shared Path (Albany Highway - Dorothy Street to Tonkin Hwy)				(100,000)	(1,000,000)	(1,000,000)				1
Principal Shared Path (Albany Highway - Dorothy Street to Tonkin Hwy) - DoT				100,000	1,000,000	1,000,000				1
Sub Total Municipal Funds Expenditure for New Paths	(666,500)	(324,000)	-	-	-	-	-	-	-	-
New Roads										İ
Blackspot Projects	(750,000)	(761,000)	(772,000)	(784,000)	(796,000)	(808,000)	(820,000)	(832,000)	(844,000)	(857,000)
Blackspot Grants	500,000	508,000	516,000	524,000	532,000	540,000	548,000	556,000	564,000	572,000
Direct Grant Projects (MRRG)	(410,716)	(417,000)	(423,000)	(429,000)	(435,000)	(442,000)	(449,000)	(456,000)	(463,000)	(470,000)
Direct Grant (MRRG)	410,716	417,000	423,000	429,000	435,000	442,000	449,000	456,000	463,000	470,000
Metropolitan Regional Road Project (MRRG)		(2,250,000)	(3,881,350)	(6,274,070)	(2,168,181)	0	(6,560,660)	(3,344,069)	(6,758,955)	(6,860,339)
Metropolitan Regional Road Project Grant (MRRG)		1,500,000	2,587,567	4,182,714	1,445,454	(0)	4,373,773	2,589,380	4,505,970	4,573,560
Roads to Recovery Projects	(1,060,583)	(1,076,000)	(1,092,000)			, ,				1
Roads to Recovery Grant	1,060,583	1,076,000	1,092,000							i
Burslem Drive duplication (Albany Hwy - Heron Place)	,,,,,,,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, ,		(2,100,000)					ĺ
Burslem Drive duplication (Albany Hwy - Heron Place) - Grant MRRG					1,400,000					ĺ
Burslem Drive duplication (Heron Place - Olga Road)	(1,440,000)				1,100,000					
Burslem Drive duplication (Heron Place - Olga Road) - Grant MRRG	960,000									1
Garden Street extension (Harpenden Street - Holmes Street)	000,000					(3,231,852)				
Garden Street extension (Harpenden Street - Holmes Street) - Grant MRRG						2,154,568				1
Garden Street extension (Harpenden Street - Holmes Street) - Grant WICKS Garden Street extension (Harpenden Street - Holmes Street) - TPS 17						1,161,000	 		 	ſ
Garden Street extension (Halipenden Street - Hollines Street) - 17-3 17						1, 101,000	1	(3,315,000)	1	1
							1	, , , , ,	1	1
Garden Street extension (Balfour Street - Southern River Road) - Grant MRRG		(4 10 1 05						1,850,000		<u> </u>
Hicks Street Extension (Stalker Road - Walter Street) - Construction		(1,424,800)					-		-	
Hicks Street Extension (Stalker Road - Walter Street) - Construction Funding Loan		1,424,800								
Hicks Street Extension (Stalker Road - Walter Street) - Construction Funding Loan - Principal & Interest			(493,066)	(489,741)	(486,377)					
Hicks Street Development - Land Sales				2,400,000	1,800,000	1,800,000				
Hicks Street Development - Surplus - Transfer to Gosnells Oval Redevelopment Reserve				(1,417,193)	(1,313,623)	(1,800,000)				

	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED
	BUDGET 2021/22	BUDGET	BUDGET	BUDGET	BUDGET 2025/26	BUDGET	BUDGET 2027/28	BUDGET 2028/29	BUDGET 2029/30	BUDGET 2030/31
		2022/23	2023/24	2024/25		2026/27				
Ranford Road extension - Bus Lane (Nicholson Road to Campbell Road Intersection)		(1,500,000)	(2.300.000)							
Ranford Road extension - Bus Lane (Nicholson Road to Campbell Road Intersection) - Grant MRRG		1,000,000	1,533,333							
Ranford Road extension - Bus Lane (Campbell Road to Warton Road Intersection)		1,000,000	1,000,000		(2,100,000)	(3,231,852)				
Ranford Road extension - Bus Lane (Campbell Road to Warton Road Intersection) - Grant MRRG	_				1.400.000	2,154,568				
Spencer Road median and turning pockets (Hume-Regal)	(1,400,000)	(1,200,000)			1,400,000	2,134,300				
Spencer Road median and turning pockets (Hume-Regal) - Grant MRRG	933,333	800,000								
Vermouth Promenade / Newenden Street - Construction		800,000								
Vermouth Promenade / Newendern Street - Construction Vermouth Promenade / Newendern Street - Construction Funding - Central Maddington City Funded CIW Reserve	(1,195,989)									
	1,195,989									
Warton Road duplication (Ranford Road to Arion Avenue)	(3,140,000)	(1,140,000)								
Warton Road duplication (Ranford Road to Arion Avenue) - Grant (MRRG)	2,616,667	760,000								
Warton Road duplication (Ranford Road to Arion Avenue) - City of Armadale Contribution	277,000	190,000								
Sub Total Municipal Funds Expenditure for New Roads	(1,443,000)	(2,093,000)	(2,809,516)	(1,858,291)	(2,386,727)	(1,261,568)	(2,458,887)	(2,495,689)	(2,532,985)	(2,571,780
Significant Land Transactions - Loan Funded										
Charles Hook Park - Planning & Design - Operating	(103,302)	(200,000)								
Charles Hook Park - Planning & Design - Funding - Transfer from LOS Reserve	103,302	200,000								
Charles Hook Park - Construction			(426,400)	(2,476,032)	(119,808)					
Charles Hook Park - Construction Funding - Loan				2,476,032	119,808					
Charles Hook Park - Loan repayment - Principal & Interest					(1,062,219)	(1,055,168)	(1,047,976)			
Charles Hook Development - Sale of Lots					2,200,000	2,200,000	2,200,000			
Charles Hook Development - Transfer Surplus to Reserve					(1,137,781)	(1,144,832)	(1,152,024)			
Southern River Business Park - Plan and Design - Operating	(336,593)	(600,000)	(120,000)	(100,000)						
Southern River Business Park - Construction	(2,080,000)	(8,728,107)	(5,344,414)	(2,617,250)	(1,210,228)					
Southern River Business Park - Construction Funding - Loan	2,416,593	9,328,107	5,464,414	2,717,250	1,210,228					
Southern River Business Park - Loan repayment - Principal & Interest		(2,462,034)	(2,447,795)	(2,433,341)	(2,418,671)	(2,403,781)	(2,388,668)	(2,373,328)	(2,357,758)	(2,341,954
Southern River Business Park - Land Sales		2,985,455	2,985,455	2,985,455	2,985,455	2,985,455	2,985,455	2,985,455	2,985,455	2,985,455
Southern River Business Park - Transfer Surplus to Community Infrastructure Reserve		(523,421)	(537,660)	(552,114)	(566,784)	(581,674)	(596,787)	(612,127)	(627,697)	(643,501
Sub Total Municipal Funds Expenditure for Land Transactions	-		(426,400)	-	-	-	-		-	-
Significant Projects										
Aboriginal Cultural Centre - Construction			(15,000,000)							
Aboriginal Cultural Centre - Construction - Funding - Federal			10,000,000							
Aboriginal Cultural Centre - Construction - Funding - Transfer from Community Infrastructure Reserve			5,000,000							
Gosnells Bowling Club - Construction				(1,200,000)						
Gosnells Bowling Club - Construction - Funding - Transfer from Community Infrastructure Reserve				360,000						
Gosnells Bowling Club - Construction - Funding - Club Contribution				200,000						
Gosnells Oval Master Plan - Construction		(1,144,000)			(4,264,000)	(2,912,000)				
Gosnells Oval Master Plan - Construction Funding - Transfer from Gosnells Oval Redevelopment Reserve		754,900			2,730,816	1,800,000				
Langford Sporting Complex: Indoor Netball Courts - Construction			(6,461,520)	(6,461,520)						
Langford Sporting Complex: Indoor Netball Courts - Funding - DITRDC			2,805,000	2,805,000						
Langford Sporting Complex: Indoor Netball Courts - Funding - CSRFF			1,000,000	1,000,000						
Langford Sporting Complex: Indoor Netball Courts - Funding - Transfer from Langford Oval Redevelopment			46,654	46,654						
Langford Sporting Complex: Indoor Netball Courts - Funding - Transfer from Community Infrastructure Reserve			2,609,866	2,609,866						
Gosnells Town Centre Revitalisation Plan		(2,479,360)	(2,392,000)							
Gosnells Town Centre Revitalisation Plan - Construction Funding - Transfer from Gosnells Town Centre Revitalisation Reserve		2.479.360	2.392.000							1
Maddington Op Centre - Demolition and remediation		2,419,300	(100,000)	(200,000)	(1,200,000)	(800,000)				
Operations Centre and Waste Transfer Facility - Planning & Design - Operating	(526,593)		(100,000)	(200,000)	(1,200,000)	(000,000)				t
Operations Centre and Waste Transfer Facility - Planning & Design - Operating Operations Centre and Waste Transfer Facility - Construction	(526,593)	(5,200,000)	(13,468,000)	(3,841,939)						
Operations Centre and Waste Transfer Facility - Construction Operations Centre and Waste Transfer Facility - Construction Funding - Transfer from Operations Centre and Waste		(3,∠00,000)	(13,400,000)	(3,041,939)						t
Transfer Facility Reserve	526,593	5,200,000	13,468,000	3,841,939						1
Southern River College Oval Redevelopment - Construction	,	.,,	(2.080.000)	.,. ,						
Southern River College Oval Redvelopment - Construction Funding - Department of Education			1.000.000							

	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED	PROPOSED
	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Sutherlands Park Recreation Aquatic Facility - Plan and Design - Operating	(105,000)				(475,000)	(425,000)				
Sutherlands Park Recreation Aquatic Facility - Construction							(20,800,000)	(21,881,600)	(21,881,600)	
Sutherlands Park Recreation Aquatic Facility - Construction Funding - TBA							20,000,000	10,000,000	2,000,000	
Sutherlands Park Recreation Aquatic Facility - Construction Funding - Transfer from Sutherlands Park Reserve	105,000				475,000	425,000				
Sutherlands Park Recreation Aquatic Facility - Construction Funding - Transfer from Community Infrastructure Reserve								10,000,000	12,000,000	
Sutherlands Park Recreation Aquatic Facility - Construction Funding - Loan									5,000,000	
Sutherlands Park Recreation Aquatic Facility - Loan repayment - Principal & Interest										(1,151,674)
Thornlie Sports and Community Hub - Tennis Courts Construction	(481,383)									
Thornlie Sports and Community Hub - Tennis Courts Construction Funding - Transfer from Community Infrastructure										
Reserve	169,383									ł
Thornlie Sports and Community Hub - Tennis Courts Construction Funding - CSRFF	156,000									1
Thornlie Sports and Community Hub - Tennis Courts Construction Funding - Tennis Australia	156,000									
Sub Total Municipal Funds Expenditure for Significant Projects	0	(389,100)	(1,180,000)	(840,000)	(2,733,184)	(1,912,000)	(800,000)	(1,881,600)	(2,881,600)	(1,151,674)
MUNICIPAL FUNDS AVAILABLE FOR FURTHER STRATEGIC INITIATIVES	1,854,904	995,071	1,028,748	3,236,732	1,089,902	3,120,118	3,343,790	2,765,518	2,054,888	2,704,435